

PERFORMANCE DIGEST VITAL SIGNS 2006/07

Quarter One

Meeting of the Executive 13 September 2006 Report PRU 06/07 3

> POLICY & REGENERATION UNIT LONDON BOROUGH OF BRENT

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Foreword

The Vital Signs Performance Digest is part of the high level performance monitoring carried out by Members and senior management of Brent Council.

The digest is published quarterly and aims to provide useful information on how well Brent is performing against key indicators. The indicators reflect areas critical for Comprehensive performance Assessment (CPA), all of the targets negotiated as part if the council's Local Area Agreement (LAA) which attract a Performance Reward Grant at the end of the LAA, and any others that are high risk to the council.

Section One: Table of performance

The table shows the following for each indicator:

- 1. Current quarter performance
- 2. Direction of travel against previous quarter's performance (from quarter two onwards)
- 3. Year-to-date performance against year-to-date target
- 4. Annual target

The table also shows an alert to highlight whether or not performance is reaching target. The following explains what each alert means:

★	Low risk' performance indicators – this means the target is either being met or exceeded
0	'Medium risk' performance indicators this means performance is not being met but is within 10-15% of the target
\mathbf{A}	High risk' performance indicators this means targets are not being met and are not within 10-15% of the target

The performance alert refers to year-to-date performance and target

Section Two: High and medium risk monitoring

For each performance indicator that has been identified as high or medium risk (that is not reaching target), more information is provided. This section includes a graph tracking performance over time against target, comments from the Lead Member and Service Director/Manager, and plans for improvement with actions and timeframes.

Section One: Table of performance

•		Central Units				
Details	Reason for Inclusion	Performance this Quarter	Target this Quarter	Performance	Good Performance is?	Yearly Target 06/07
BV011a.02 D Women in top 5% earners	Implications for equality standard	43.05	43.05	*	Bigger is Better	44
BV011b.02 D Black/ethnic in top 5%	Corporate Priority Implications for equality standard	19.21	19.21	*	Bigger is Better	20
BV012 D Days lost to sickness	Corporate Priority Key efficiency indicator	1.54	1.54	*	Smaller is Better	8
LAA WSP32 The proportion of domestic violence (DV) incidents where a suspect is present and an arrest is made for an incident recorded as DV related	LAA stretch target: 3 Welcoming Street and Parks- Safe and Secure	71.00	Target set from quarter 2 onwards		Bigger is Better	
LAA WSP33 The proportion of domestic violence incidents which result in sanctioned detections (crimes for which someone is charged, summonsed, receives a caution or other formal sanction- including a fixed penalty notice)	LAA stretch target: 3 Welcoming Street and Parks- Safe and Secure	28.60	Target set from quarter 2 onwards		Bigger is Better	
BV174 D Racial incidents reported to the local authority per 100,000 pop	Reserved last year	Data not available until Q2	Data not available until Q2		Smaller is Better	Data not available until Q2
BV175 D Racial incidents reported to the local authority resulting in further action	Reserved last year	Data not available until Q2	Data not available until Q2		Bigger is Better	Data not available until Q2
LAA LE06 Number of people from a Black and Minority Ethnic (BME) group helped into work for a sustained period of at least 16 hours a week for 13 consecutive weeks or more	LAA stretch target: 6 Local employment	54.00	88.00		Bigger is Better	141

Section One: Table of performance

Central Units									
Details	Reason for Inclusion	Performance this Quarter	Target this Quarter	Performance	Good Performance is?	Yearly Target 06/07			
LAA LE07 Number of people from a disadvantaged group (excluding BME) helped into work for a sustained period of at least 16 hours a week for 13 consecutive weeks or more	LAA stretch target: 6 Local employment	Data not available until Q2	51.00		Bigger is Better	81			

		Children & Fan	nilies			
Details	Reason for Inclusion	Performance this Quarter	Target this Quarter	Performance	Good Performance is?	Yearly Target 06/07
CC CMP1 D % of complaints escalated from stage 1 to stage 2	Corporate priority	18.60	10.00	▲	Smaller is Better	10
CC CMP2 D % of stage 1 complaints responses within 15 working days	Corporate priority	39.53	100.00		Bigger is Better	100
LAA LHL18 The number of schools and children's centres achieving Healthy Schools status (December 2005 National Health Schools Standard)	LAA stretch target:: 9 Longer healthier lives	27.00	30.00		Bigger is Better	42
CF LI1 BV44 The number of pupils excluded from Brent maintained schools per 1,000 population	Children & young people plan priority	0.41	0.41	*	Smaller is Better	1.3
BV197 D Percentage change in the rate of teenage pregnancies amongst 15 – 17 year olds in Brent	Children & young people plan priority	Data not available until Q2	Data not available until Q2		Smaller is Better	
CYP3.08.2 D % of primary school seeking a school place that were placed?	Children & young people plan priority	100.00	100.00	*	Bigger is Better	100
BV163 D Adoptions of children looked after	Current Vital Sign where previous performance has not always met target	0.69	1.73	4	Bigger is Better	7

Children & Families								
Details	Reason for Inclusion	Performance this Quarter	Target this Quarter	Performance	Good Performance is?	Yearly Target 06/07		
BV049.04 D % of children in care with 3 or more placements in a year	Current Vital Sign where previous performance has not always met target	2.11	2.11	*	Smaller is Better	11		
CF/C68 D % of reviews of Looked After Children (LAC) carried out within 4 weeks	Children & young people plan priority	75.34	75.34	*	Bigger is Better	80		
2065SC D % U16 Stability of placements: looked after children in the same place for more than 2.5yrs or adopted	Children & young people plan priority	68.00	68.00	*	Bigger is Better	68		
CF/C69 D % of looked after children placed outside the borough	Children & young people plan priority	4.44	4.44	*	Smaller is Better	6		

		Environment & (Culture			
Details	Reason for Inclusion	Performance this Quarter	Target this Quarter	Performance	Good Performance is?	Yearly Target 06/07
CC CMP1 D % of complaints escalated from stage 1 to stage 2	Corporate priority	15.79	10.00	▲	Smaller is Better	10
CC CMP2 D % of stage 1 complaints responses within 15 working days	Corporate priority	72.84	85.00	4	Bigger is Better	85
CYP1.12 No. visits by young people for sport at council owned facilities	LAA stretch target:: 4 Access to leisure	11656.00	8450.00	*	Bigger is Better	33800
BV199a.05 D % of streets not reaching cleanliness standard	LAA stretch target:: 1 Welcoming Street and Parks- clean & green	Data not available until Q2	Data not available until Q2		Smaller is Better	26
EC PLSS6 D Number of library visits per 1,000 population	Implication for culture CPA score	1954.24	1950	¥	Bigger is Better	7800
EC C4 D Active borrowers as a percentage of population	Implication for culture CPA score	8.70	6.25	*	Bigger is Better	25
BV091a.05 D % of residents receiving kerbside collections of recyclables	Current Vital Sign where previous performance has not always met target	91.00	91.00	*	Bigger is Better	93
EC BV082 D % of household waste arising which has been sent to authority for recycling and composting	Current Vital Sign where previous performance has not always met target	22.43	22.00	*	Bigger is Better	22

Environment & Culture									
Details	Reason for Inclusion	Performance this Quarter	Target this Quarter	Performance	Good Performance is?	Yearly Target 06/07			
BV084a.05 Household Waste Collection in kilograms per head of population	Current Vital Sign where previous performance has not always met target	118.55	102.75		Smaller is Better	411			

		Finance & Corporate	Resources			
Details	Reason for Inclusion	Performance this Quarter	Target this Quarter	Performance	Good Performance is?	Yearly Target 06/07
CC CMP1 D % of complaints escalated from stage 1 to stage 2	Corporate priority	6.52	10.00	*	Smaller is Better	10.00
CC CMP2 D % of stage 1 complaints responses within 15 working days	Corporate priority	55.22	90.00	▲	Bigger is Better	90.00
BV078a D Average time taken for new benefit claims in days	LAA stretch Target: 7 Local employment	32.40	36.00	*	Smaller is Better	36.00
FCR PM5 D Average processing time taken for change of circumstances affecting benefit claims in days	Implications for Revenue and Benefits CPA score	14.87	20.00	*	Smaller is Better	20.00
FCR PM18 D Percentage of cases (benefit claims) referred to tribunal service within 4 weeks	Scores go towards User Focus section of CPA assessment – our weakest area for 2 years running	78.57	65.00	*	Bigger is Better	65.00
FCR PM19 D Percentage of cases (benefit claims) referred to tribunal service within 3 months	Scores go towards User Focus section of CPA assessment – our weakest area for 2 years running	90.28	95.00	*	Smaller is Better	95.00
BV009 D Council Tax collected due within the quarter	Implications for Revenue and Benefits CPA score	29.52	30.11		Bigger is Better	94.00
BV010 D NNDR collected due within the quarter	Implications for Revenue and Benefits CPA score	30.69	28.99	*	Bigger is Better	98.30

Finance & Corporate Resources								
Details	Reason for	Performance this	Target this	Performance	Good Performance	Yearly Target		
	Inclusion	Quarter	Quarter		is?	06/07		
FCR PM7 D	Implications for		Data not					
% of benefits over payments recovered in the quarter	Revenue and Benefits CPA	Data not available until Q2	available		Bigger is Better			
	score		until Q2					

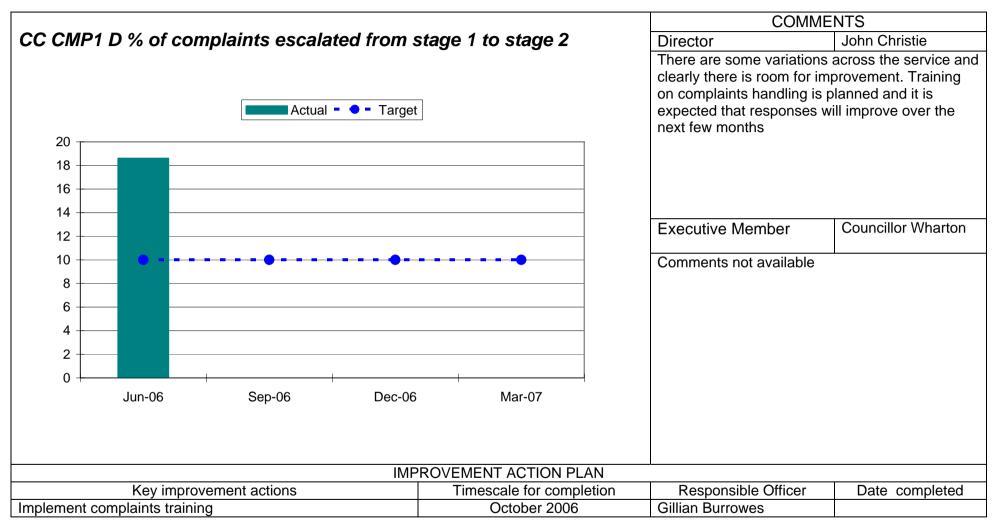
	Housing & Community Care								
Details	Reason for Inclusion	Performance this Quarter	Target this Quarter	Performance	Good Performance is?	Yearly Target 06/07			
CC CMP1 D % of complaints escalated from stage 1 to stage 2	Corporate priority	19.08	10.00	▲	Smaller is Better	10			
CC CMP2 D % of stage 1 complaints responses within 15 working days	Corporate priority	76.34	85.00	▲	Bigger is Better	85			
LAA HCC SH3 The number of families in temporary accommodation	LAA stretch target: 10 Settled housing	4270.00	4270.00	*	Smaller is Better	3923			
BV183a Length of stay in B&B accommodation in weeks	Implications for Housing CPA score	4.87	6.00	*	Smaller is Better	6			
BV183b Length of stay in hostel accommodation in weeks	Implications for Housing CPA score	0.00	15.00	*	Smaller is Better	15			
BV064.02 Number of private sector dwellings returned into occupation	Implications for Housing CPA score	200.00	168.00	*	Bigger is Better	669			
BV066b.05 D % tenants with rent arrears of 7 weeks or more	Implications for Housing CPA score and Housing Investment Programme	13.33	5.00		Smaller is Better	5			
BV212.05 Average Time to re-let council property in days	Implications for Housing CPA score and Housing Investment Programme	27.00	30.00	*	Smaller is Better	30			

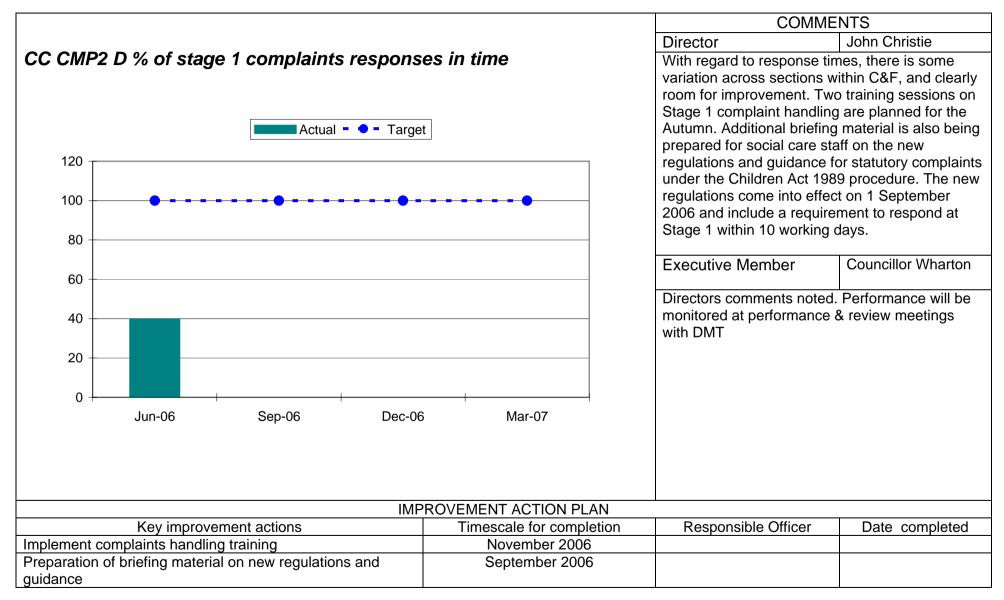
		Housing & Commu	inity Care			
Details	Reason for Inclusion	Performance this Quarter	Target this Quarter	Performance	Good Performance is?	Yearly Target 06/07
BV201 Number of adults receiving direct payments for purchase of care	Current Vital Sign where previous performance has not always met target	58.37	60.00		Bigger is Better	90
BV056.03 D % of occupational health equipment delivered within 7 days	Current Vital Sign where previous performance has not always met target	88.22	85.02	*	Bigger is Better	85
BV195 D % of people who had acceptable waiting times for needs assessment (within 28 days)	Current Vital Sign where previous performance has not always met target	65	75		Bigger is Better	75
BV196 % of people who had an acceptable wait for care packages (within 28 days)	Current Vital Sign where previous performance has not always met target	89.32	90.06	•	Bigger is Better	90

Partners									
Details	Reason for	Performance this	Target this	Performance	Good Performance	Yearly Target			
BV142iii Number of accidental fires in residential properties	Inclusion LAA stretch target:: 2 Welcoming Street and Parks- Safe and Secure	Quarter 69.00	Quarter 69.00	*	is? Smaller is Better	<u>06/07</u> 276			
LAA LHL26 The number of people who stop smoking using the NHS programme for 13 weeks in Brent	LAA stretch target: 8a Longer healthier lives	0.00	34.00	4	Bigger is Better	95			
LAA LHL27 The number of people who stop smoking using the NHS programme - 4 week quit in NRF areas	LAA stretch target: 8b Longer healthier lives	85.00	70.00	*	Bigger is Better	204			

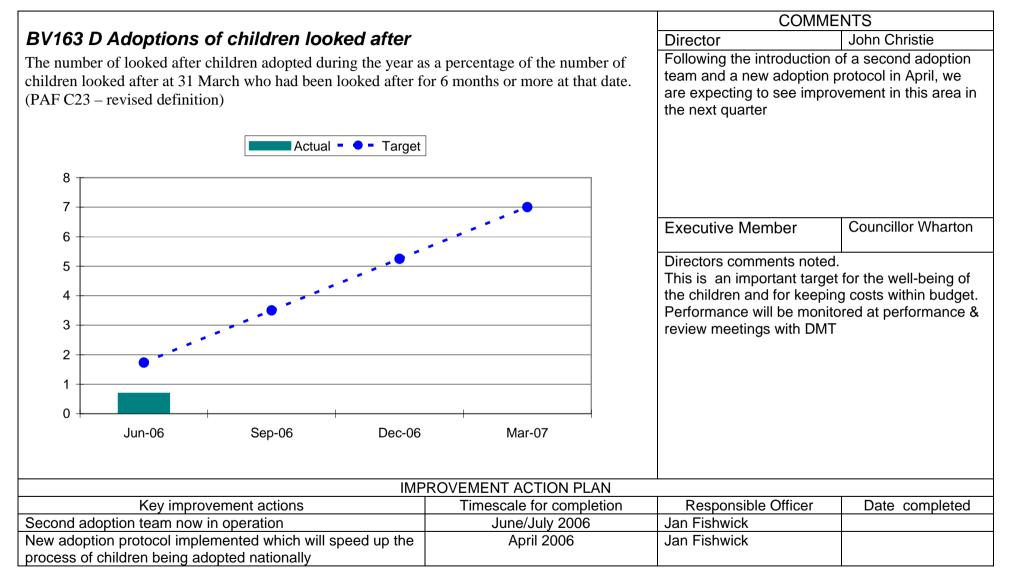
CENTRAL

			COMM	ENTS	
LAA LE6 BME Employment			Director	Phil Newby	
Number of people from a BME group helped into work for a week for 13 consecutive weeks or more	or a susta	ined period of at least 16 hours	The provider (Brent in2 Work) is currently implementing a new single tracking database. These figures will be amended in quarter 2		
Actual T	Farget				
160 -					
140		• • • • • •			
120			Executive Member	Councillor O'Sullivan	
100			Note		
80 -			Lead member comments introduced from quarter to		
60				-	
40					
20					
0					
Jun-06 Sep-06 De	ec-06	Mar-07			
Key improvement actions		VEMENT ACTION PLAN Timescale for completion	Responsible Officer	Date completed	
Implementing new single tracking database		September 2006	Andy Donald		

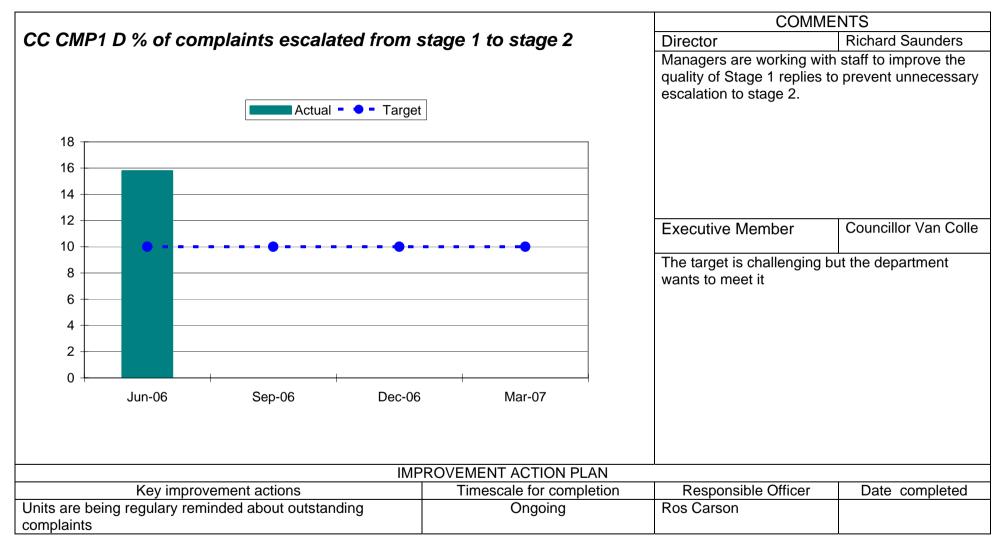




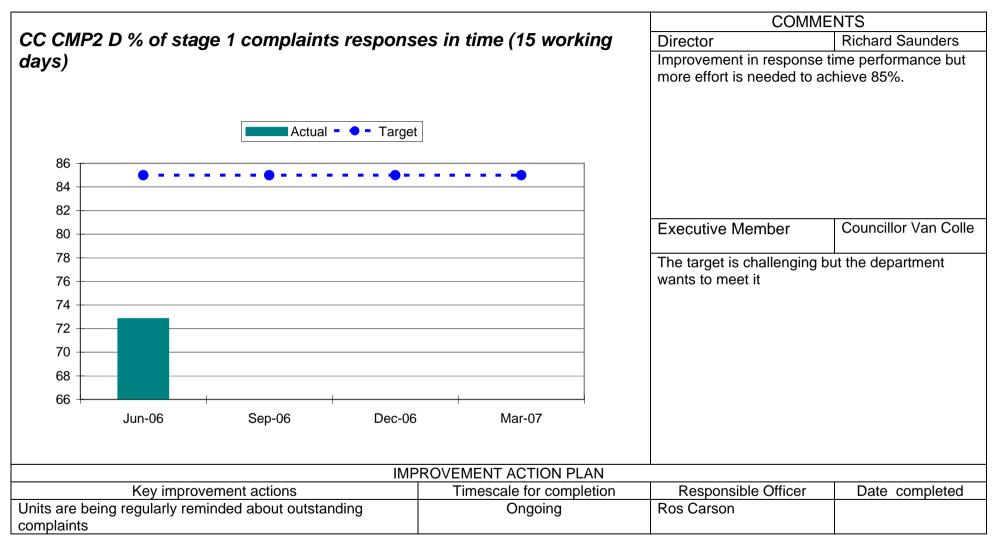
			COMM	1ENTS	
LAA LHL18 December 200	5 National Health Sci	hools Standard	Director	John Christie	
December 2005 National Health Scho achieving Healthy Schools status	ools Standard. The number of	of schools and children's centres	The service fell just short of the target for quart one but expects to achieve the overall annual target by the end of year		
	Actual Target				
45					
40		<u></u>			
35	••••••				
30			Executive Member	Councillor Wharton	
25 20 15			Directors comments note monitored at performance with DMT		
10					
5					
0 - Jun-06 S	Sep-06 Dec-06	Mar-07			
	IMPRO	OVEMENT ACTION PLAN	J		
Key improvement a	actions	Timescale for completion	Responsible Officer	Date completed	
Awaiting action plan					



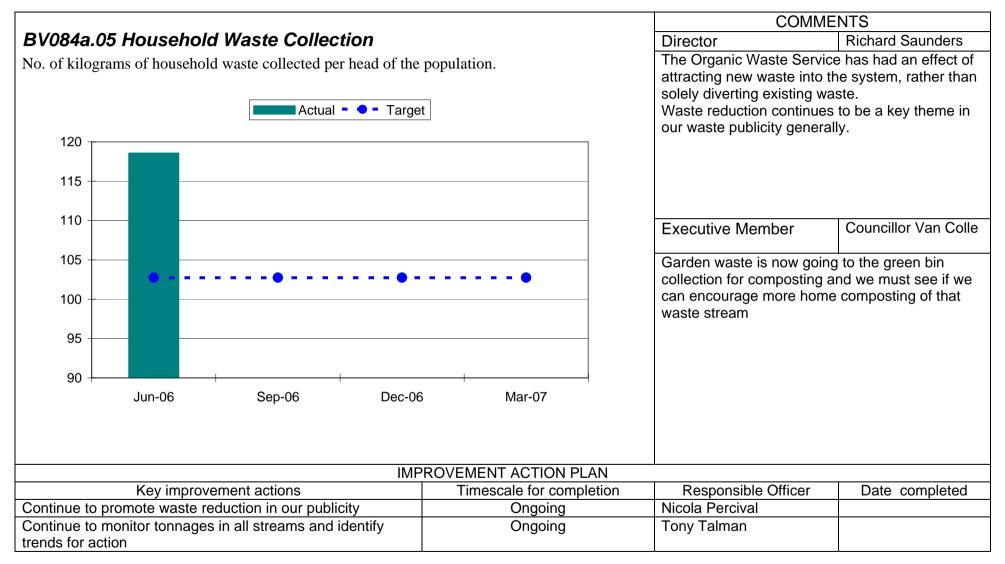
Section Two: High and medium risk monitoring ENVIRONMENT & CULTURE

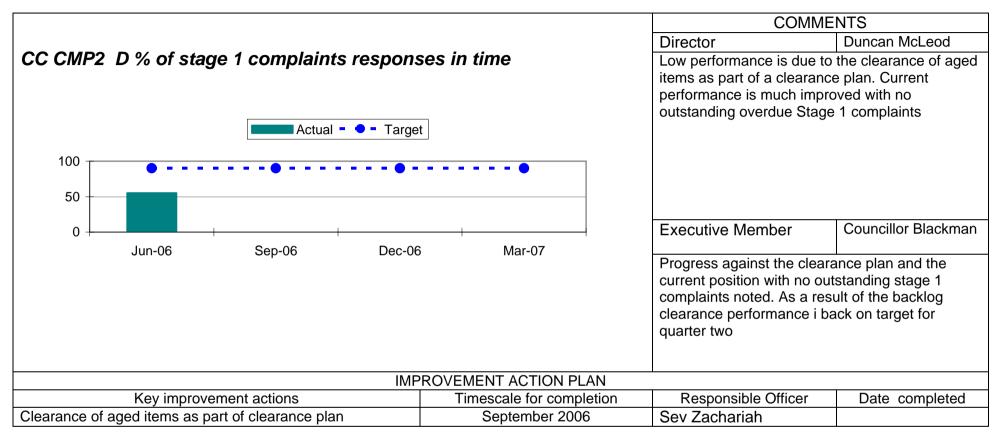


ENVIRONMENT & CULTURE

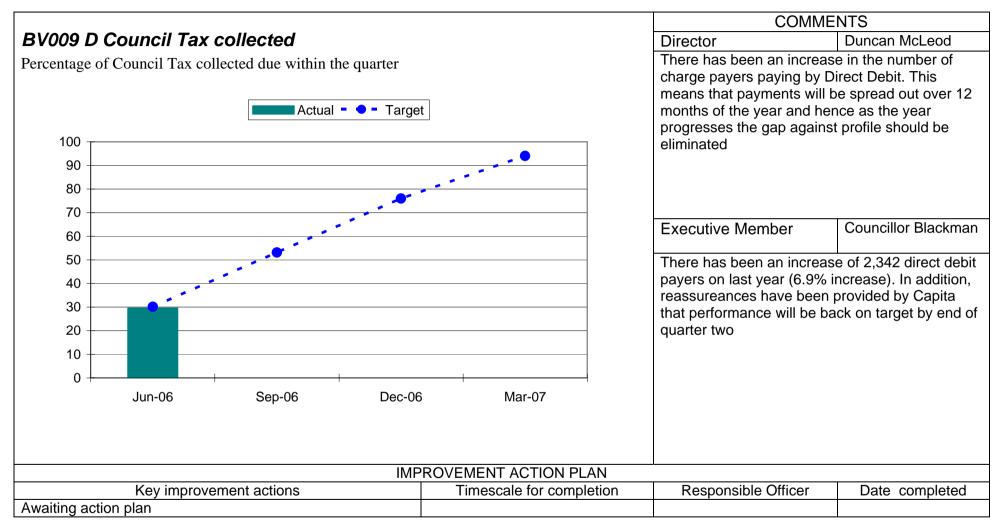


ENVIRONMENT & CULTURE



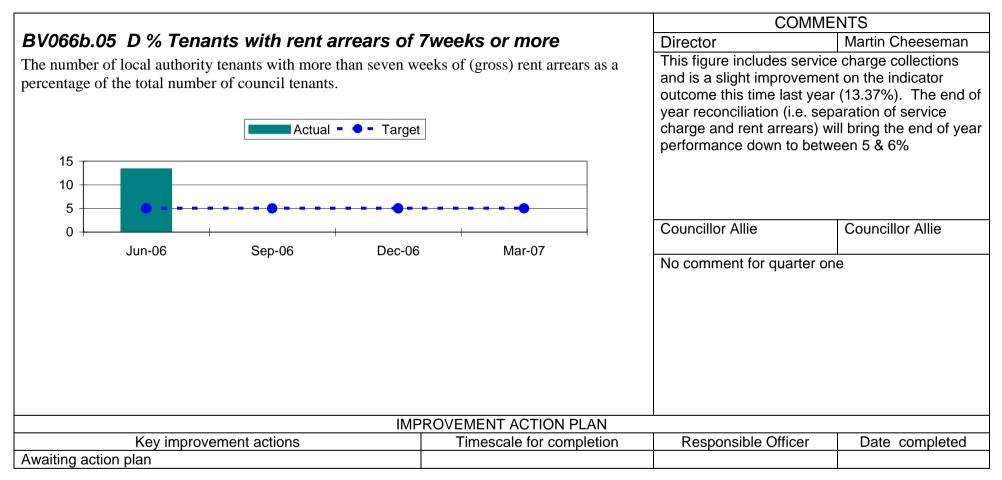


Section Two: High and medium risk monitoring FINANCE & CORPORATE RESOURCES



		COMMENTS		
		Director	Martin Cheeseman	
CC CMP1 D % of complaints escalated from	stage 1 to stage 2	Performance has improved period last year	d compared to same	
25				
	•	Executive Member	Councillor Allie	
5		No comment for quarter or	ne	
0 Jun-06 Sep-05 Dec-06	Mar-07			
IMF	ROVEMENT ACTION PLAN			
Key improvement actions	Timescale for completion	Responsible Officer	Date completed	
Action plan to follow				

				COMME	NTS				
	P2 D % of stag	ge 1 complaint	Director						
90 85 80 75 70					timescale is not a overall performan affected by the po unit. The compla this further with th	The percentage of responses sent within timescale is not an acceptable figure. However overall performance has been particularly affected by the poor performance of one service unit. The complaints manager will be discussin this further with the relevant head of service wit a view to speedier responses being sent in the future.			
	Jun-06	Sep-06	Dec-06	Mar-07	Executive Memb	ber	Councillor Allie		
					No comment for o	juarter on	e		
			IMPR	OVEMENT ACTION PLA					
		ement actions		Timescale for comple			Date completed		
Complaints team to improve monitoring and provision of regular information on complaints handling to the Heads of Service.				by end of August 20	006 All heads of servi	ce			
Complaints Manager to meet with Service Unit Management Groups to discuss complaints procedure requirements			ements	by end of August 20					
Establish a local complaints monitoring system within the PDSU to improve performance in handling stage 1 complaints				 by end of August 2 	006				



					COM	MENTS		
BV201 Adults receiving direct payments					Director			
Age standardised by age groups. Weighted average of four age 85 or over. Weightings are according to the percentage of the per into the relevant age band.			ge of four age ba entage of the pop			aged 18 and over with a ed and pending .This s down to 90 adults ble aged 65 and over. yet receiving direct cluded since September e 73 clients below our Councillor Colwill that the number of		
0 +			+		rise steadily. This will ne meet the target for the fu	ed to be maintained to		
	Jun-06	Sep-06	Dec-06	Mar-07		in year.		
				OVEMENT ACTION PLAN				
	Key improve	ment actions		Timescale for completion	Responsible Officer	Date completed		
Project group meets quarterly to monitor performance & identify improvement actions			nance &	From April 06	Christabel Shawcross			
	Direct Payments for	or staff in all service	e areas	February 07	Christabel Shawcross			
Increased publicity for service users				December 06	Christabel Shawcross			

		COMM	ENTS
BV195 D Acceptable waiting times for needs	Director	Martin Cheeseman	
For new older clients the % where time from contact to start o and % where time from first contact to completion of assessme Actual - •- Target 76 74 72 70	This is a 'key threshold in Commission for Social Ca target for 2006-07 for this significantly above the thr quarter 1 are estimated du difficulties on the Framew Estimated performance the slight improvement on figures group has been established issues and to take forward improve performance	re Inspection. The indicator is 75 %, eshold. Figures for ue to recording ork-i database. is quarter shows a ures for 05/06. A project ed to address recording d measures to further	
68		Executive Member	Councillor Colwill
		Performance needs to impose the annual target, and I are take all reasonable steps the coming months	n confident officers will
Jun-06 Sep-06 Dec-06	Mar-07		
IMF	PROVEMENT ACTION PLAN		
Key improvement actions	Timescale for completion	Responsible Officer	Date completed
Project group to oversee improvements meets monthly	From August 2006		
Recording systems reviewed	September 2006		
Database reporting tools reviewed	October 2006		
Staff trained in new systems	October 2006		

						COMM	ENTS
BV196 Ac	BV196 Acceptable wait for care packages						Martin Cheeseman
BV196 Acceptable wait for care packages For new older clients, % of time from completion of assessment care package is equal to 28 days		-	es in	The target for 2006-07 for this indicator is 90%In June we are just below our target and haveexceeded the outer London average for this PThis PI is now calculated from a Framework ireport dated from 1st July 2005 to 30th June2006, in order to display consistent cumulativedevelopment of the indicator over a 12 monthperiod.Executive MemberCouncillor Colwill			
	Jun-06	Sep-06	Dec-06	Mar-07		Performance is only very annual target. This positiv and represents very good	e figure is encouraging
			IMP	ROVEMENT ACTION PLA	٩N	1	
	Key improvement actions			Timescale for comple	etion	Responsible Officer	Date completed
	rmance on mont			From April 06		Ros Howard	
Review syster	ms to ensure cor	nsistent high perform	nance	October 06		Ros Howard	

PARTNERS

